

Dakota Communications Center

2014 APPROVED BUDGET





August 1, 2013

TO: Executive Committee Members

The development of this budget was guided by the DCC Board's desire to remain fiscally responsible to our member organizations while retaining the quality of service which our communities expect. The staff is committed to continuous prudent evaluation and implementation practices taking into consideration the comments and recommendations of the Police and Fire Operations Committee.

The organizational objectives are achieved in the 2014 budget. In addition, the document also focuses on intermediate and long term vision by establishing a framework with the estimated 2015 operating budget and the five year Capital Projects projections.

Overall, membership fees are to remain unchanged for the coming year; member fees for General Fund operations will increase \$514,945 with a corresponding decrease in member fees for debt and capital projects. This follows two consecutive years of declines in member fees as well as a \$289,000 rebate to members in 2013.

The DCC has, since its inception, been a member of the LOGIS consortium. During the past several years, the DCC staff and member agencies have been active participants in the LOGIS software selection process to replace the Motorola system. The LOGIS consortium has selected Tri-Tech system. DCC implementation of the new system is anticipated in 2015.

The final budget is identical to the preliminary budget presented to the Board at the May meeting with the exception of (a) \$3,984 increase in LOGIS operating cost including CAD, AVL, payroll, internet and other services and (b) a \$21,981 decrease for the annual LOGIS debt payments. The 2014 General Fund expenditures decreased \$17,997 when compared to the budget presented in May. There were no changes in the five year Capital Projects Fund budget or member allocations.

Membership Fees

Member fees are to remain unchanged for the coming year and are estimated to increase by \$184,800 in 2015. The final member fee levy for debt is in 2013; the final debt payment is in 2014.

<u>Member fee</u>	<u>2014</u>		<u>2015</u>	
	<u>Total</u>	<u>Increase/ (decrease)</u>	<u>Total</u>	<u>Increase/ (decrease)</u>
General Fund	7,558,700	514,948	7,743,500	184,800
Debt	-	(518,000)	-	-
Capital projects	385,052	3,052	385,052	-
Total	\$ 7,943,752	\$ -	\$ 8,128,552	\$ 184,800

The member fees are allocated based on the 3 year average of CAD incidents. The previous debt levy was based on the estimated CAD incidents from almost a decade ago. Even though there is no change in the overall member fee levy, cities may have an increase or decrease based on allocation formula for CAD calls and changes due to the elimination of the debt levy.

2014 Member Fees

	<u>2014 Member Fee TOTAL</u>	<u>CAD Allocation</u>		<u>Increase/ (decrease)</u>		
		<u>2014</u>	<u>Change</u>	<u>Total</u>	<u>Due To</u>	
					<u>Debt Formula</u>	<u>CAD Statistics</u>
Apple Valley	\$ 903,394	11.37%	-0.19%	\$ (19,899)	\$ (5,128)	\$ (14,771)
Burnsville	1,195,937	15.06%	-0.13%	(16,887)	(6,326)	(10,561)
Dakota County	653,929	8.23%	-0.51%	(33,726)	7,051	(40,777)
Eagan	1,141,721	14.37%	-0.04%	(17,451)	(14,348)	(3,103)
Farmington	312,880	3.94%	0.17%	11,056	(2,748)	13,803
Hastings	523,300	6.59%	0.26%	30,619	9,764	20,856
Inver Grove Heights	568,965	7.16%	0.19%	19,260	4,381	14,879
Lakeville	908,114	11.43%	0.16%	8,227	(4,621)	12,848
Mendota Heights	208,434	2.62%	0.04%	8,260	4,871	3,389
Miesville	1,621	0.02%	0.00%	294	93	202
Randolph Hampton	3,446	0.04%	0.01%	883	179	704
Rosemount	354,642	4.46%	-0.09%	(5,482)	1,854	(7,336)
South Saint Paul	554,210	6.98%	0.31%	23,235	(1,204)	24,439
West Saint Paul	613,163	7.72%	-0.18%	(8,389)	6,184	(14,573)
	<u>\$ 7,943,755</u>	<u>100.00%</u>	<u>0.00%</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

General Fund

The 2014 budgeted expenditures will increase by \$248,693 primarily as a result of replacement of vacant employee positions. Member fees will increase by \$514,945 to finance the increased operating costs and maintain an adequate fund balance.

	<u>Approved 2014</u>	<u>Increase (decrease)</u>	<u>Approved 2015</u>
Revenues			
Member fees	7,558,700	514,945	7,743,500
Other	626,996	-	626,996
Total revenues	<u>\$ 8,185,696</u>	<u>\$ 514,945</u>	<u>\$ 8,370,496</u>
Expenditures			
Personnel	5,449,578	164,529	5,475,041
Commodities	19,245	(100)	20,021
Contractual	<u>2,688,730</u>	<u>84,264</u>	<u>2,848,067</u>
Total expenditures	<u>\$ 8,157,553</u>	<u>\$ 248,693</u>	<u>\$ 8,343,129</u>
Net changes	<u>\$ 28,143</u>	<u>\$ 266,252</u>	<u>\$ 27,367</u>

Revenues.

Operations are financed primarily from member fees. Member fees for operations are \$7.558 million and \$7.743 million in 2014 and 2015 respectively.

Other revenues are comprised on State aids (911 fees), MTNS partnership revenues, LMCIT rebates and interest revenues represent 7.7% of the financing sources. 911 fee revenue provided by State of Minnesota are projected to remain unchanged due to the State's distribution formula. The prevailing bond market conditions will result in a modest decrease in interest rates. MTNS partnership revenues and LMCIT rebates are anticipated to remain stable.

Personnel – Staffing.

The 2014 and 2015 salaries and benefits take into consideration step increases based on current union contracts and non-union personnel policies. The current union contract expires December 31, 2013; the budget assumes no change in compensation or benefits.

The DCC Board has authorized 66 personnel positions of which 54 are dispatchers. However, due to persistent recruitment challenges, the budget is premised on the assumption there are two unfilled dispatch positions in 2013 and one unfilled position in 2014 and 2015. The Information Technology position is anticipated to remain unfilled until June 1, 2013.

<u>Personnel</u>	<u>2014 Approved</u>	<u>Increase / (Decrease)</u>	<u>2015 Estimated</u>
Salaries - Regular	3,986,488	128,841	4,006,848
Overtime	223,289	3,247	224,971
PERA	305,209	9,577	306,807
FICA	322,048	10,105	323,734
Medical	534,126	10,980	534,126
Life and Disability	4,452	72	4,452
LTD	10,212	108	10,212
Dental	37,920	780	37,920
Workers Compensation	25,834	819	25,971
Total	<u>\$ 5,449,578</u>	<u>\$ 164,529</u>	<u>\$ 5,475,041</u>

Contractual. The budget for contractual expenses (\$2.688 million) represent 33% of the total budget and will increase by \$80,063

<u>Contractual</u>	<u>2014 Approved</u>	<u>Increase / (Decrease)</u>	<u>2015 Estimate</u>
Contract Data Processing	\$ 967,503	\$ 67,376	\$ 1,099,984
Building Lease	715,500	(4,000)	715,500
Contract Building Maintenance	382,429	3,075	385,565
Contract Equipment Maintenance	211,685	7,650	219,946
Other Contractual	<u>411,612</u>	<u>5,962</u>	<u>427,072</u>
Total Other Charges and Services	<u>\$ 2,688,729</u>	<u>\$ 80,063</u>	<u>\$ 2,848,067</u>

Contract Data Processing. The proposed 2014 budget is premised on LOGIS and other data processing operating costs of \$672,870 and a LOGIS estimated annual debt payment of \$294,633. Operating costs include application support for CAD, payroll, internet, AVL and EMD as well as network services, systems development and other related costs. Operational costs may increase by \$130,000 commencing in 2015 as a result of maintenance contracts with the new vendor. The estimated annual LOGIS debt payment is premised on a \$1.535 million obligation to LOGIS for the CAD/mobile system payable over a five year period commencing in 2014 with a \$250,000 down payment in 2013.

Lease Payments. The facility lease payments to Dakota County are the second largest expenditure in the budget. The lease costs are equal annual payments (\$725,100) for the entire term of the Agreement.

Contract Building Maintenance. The contract building maintenance expenses represents expenditure reimbursements to Dakota County (\$225,616) for gas, electric, facility repairs and maintenance, alarm systems, landscaping, contract janitorial services, contract snow removal and other related costs. Expenditures also include payment (\$156,813) to Dakota County pursuant to Section 3.3 of the Lease

Agreement with Dakota County which states "*Beginning with the 61st month, Tenant shall pay Repair and Maintenance based on 2% of construction. Starting with the 73rd month, the rent will be adjusted by CPI.*"

Contract Equipment Maintenance. All major equipment and software is maintained under contract with reputable vendors to ensure optimum operating efficiencies and responsible response time when needed. Equipment under contract includes logger, radios, workstation and communications.

Other Contractual. The remaining contractual expenditures in the proposed 2014 budget (\$411,612) are appropriated to professional services, legal services, fiscal agent services, insurance, telephone, employee training, and related costs. The proposed budget includes appropriates for professional services associated with major equipment replacements in the coming years.

Fund Balance.

The Dakota County Fund Balance policy states "*The Dakota Communications Center will endeavor to maintain an unassigned fund balance equivalent to 8.3% - 14.0% of total annual operating expenses to provide adequate working capital for operations and reserves for unanticipated events in order to avoid short term borrowing.*" The proposed budget has an ending fund balance which is within the guidelines of the Fund Balance policy.

	2014	2015
	<u>Approved</u>	<u>Estimate</u>
Revenues	\$ 8,185,696	\$ 8,370,496
Expenditures	<u>(8,157,553)</u>	<u>(8,343,129)</u>
Net increase/(decrease)	28,143	27,367
Fund balance January 1	1,176,606	1,204,750
Non-spendable and assigned	<u>\$ (410,174)</u>	<u>\$ (422,479)</u>
Fund balance December 31	<u><u>\$ 794,575</u></u>	<u><u>\$ 809,638</u></u>
Fund balance as a % of expenditures	9.7%	9.7%

Capital Projects Fund

The primary purpose of the Capital Projects Fund is to provide for acquisition and replacement of equipment. The primary revenue source is member fees.

The five year capital improvement plan has significant fluctuations in capital requirements resulting in \$1.2 million of expenditure variation between 2014 and 2016. A number of financial mechanisms and strategies are available to mitigate the adverse impacts to member fees. Some of the factors to consider include but are not limited to issuance of debt, debt structures, maintaining adequate reserves and pay-as-you-go member fees. The budget is premised on steady member fees of \$385,052 for each of the next five years.

	<u>Member</u>		<u>Capital</u>
	<u>Assessments</u>	<u>Expenditures</u>	<u>Fund</u>
			<u>Balances</u>
2014	385,052	699,435	1,728,813
2015	385,052	1,890,857	225,008
2016	385,052	548,011	62,049
2017	385,052	47,928	400,173
2018	385,052	1,844,720	505

Based on current projections, the DCC will need to issue \$1,060,000 of debt to finance the projects in 2018. The budget anticipates the equipment replacement costs of \$699,435 and \$1,890,857 in 2014 and 2015 respectively.

	<u>2014</u>	<u>2015</u>
Logging telephone/ radio recorder.	412,000	
E911 Telephone backbone system	235,000	
Dispatch radio consoles.		1,773,478
Other equipment	52,435	117,379
Total Capital Projects Expenditures	<u>\$ 699,435</u>	<u>\$ 1,890,857</u>

The replacement of the logging recorder for the communications system (\$412,000) is for the coming year. Staff is currently seeking other alternatives such a shared system with neighboring counties.

The Metropolitan Radio Board is currently contemplating system changes. As such, there is a possibility that the estimated \$1.773 million replacement of 23 dispatch radio consoles may be postponed to 2016 or 2017.

The “other equipment” replacement includes firewalls, monitors, computers, switches and laptop computers.

Acknowledgements

I would like to express my appreciation to the Executive Committee and Board for their support during the budget process. I would especially like to acknowledge the thoughtful review and recommendations of the Budget Committee including Lakeville City Administrator Steve Mielke, Mendota Heights City Administrator Justin Miller and Inver Grove Heights City Administrator Joe Lynch.

Conclusion

The DCC continues to be a role model within our state and beyond because of the benefits that can be achieved through consolidation. The DCC is committed to providing the highest level of service to our citizens and responders. This is accomplished by high professional standards, working cooperatively with our member agencies and wisely using the resources which have been entrusted to us.

This budget represents what we believe is necessary to provide excellent service at a reasonable cost.

Respectfully submitted,

A handwritten signature in cursive script that reads "Diane L. Lind".

Diane L. Lind
Executive Director

**Dakota Communications Center
General Fund Budget**

	2010	2011	2012	2013	2013	2014	Increase /	2015
	Actual	Actual	Actual	Adopted	Estimate	Adopted	(Decrease)	Estimate
Revenues								
JPA Membership Fees	5,109,071	6,249,541	6,493,419	7,043,755	7,043,755	7,558,700	514,945	7,743,500
Annual 911 Fees (Estimated)	562,587	562,587	581,696	581,696	581,696	581,696	-	581,696
Dakota County - Startup Subsidy	163,250	-	-	-	-	-	-	-
Interest on Investments	17,869	20,724	17,528	9,000	15,000	15,000	-	15,000
Grants and other income	7,932	6,567	12,953	15,950	8,350	8,350	-	8,350
LMCIT rebate	2,343	3,581	7,974	2,950	2,950	2,950	-	2,950
Transfer from Special Revenue fund	-	24,078	-	-	-	-	-	-
MTNS Partnership Income	-	19,030	18,666	19,000	19,000	19,000	-	19,000
Total Revenues	5,863,052	\$ 6,886,108	\$ 7,132,236	\$ 7,672,351	\$ 7,670,751	\$ 8,185,696	\$ 514,945	\$ 8,370,496
Expenditures								
Personnel Services								
Salaries - Regular	3,454,698	3,667,277	3,736,276	3,979,100	3,857,647	3,986,488	128,842	4,006,848
Overtime	333,841	286,290	239,310	156,358	220,042	223,289	3,247	224,971
Pera	257,706	283,067	285,897	299,821	295,632	305,209	9,576	306,807
Fica	278,521	290,917	293,235	316,363	311,943	322,048	10,105	323,734
Hospitalization Insurance	472,401	510,620	494,387	560,235	523,146	534,126	10,980	534,126
Life and Disability	5,240	4,258	5,568	4,687	4,380	4,452	72	4,452
Long Term Disability	14,024	9,310	8,528	9,744	10,104	10,212	108	10,212
Dental	33,154	32,019	35,539	37,176	37,140	37,920	780	37,920
Workers Compensation Insurance	23,464	22,335	23,694	27,473	25,015	25,834	819	25,971
Unemployment	11,176	6,333	-	-	-	-	-	-
Total Personnel Services	4,884,225	5,112,426	5,122,434	5,390,957	5,285,049	5,449,578	164,529	5,475,041
Commodities								
Operating Supplies	8,248	7,042	5,002	12,275	9,525	9,505	(20)	9,505
Clothing	3,652	4,707	2,442	4,790	4,320	4,240	(80)	5,016
Computer Supplies	7,980	2,303	3,539	8,000	5,500	5,500	-	5,500
Total Commodities	19,880	14,052	10,983	25,065	19,345	19,245	(100)	20,021
Other Contractual								
Professional Services	50,802	25,978	28,108	45,438	45,670	46,077	407	46,459
Legal Services	22,941	10,528	13,295	21,500	21,500	21,500	-	21,615
Fiscal Agent	59,400	60,492	62,424	62,900	63,672	64,945	1,273	66,244
Bank Charges	633	392	398	392	392	392	-	392
Audit	7,776	8,000	8,240	8,450	8,300	8,500	200	8,700
Use of Personal Auto	5,824	5,360	4,296	5,253	5,478	5,612	134	5,752
Print Public Information	3,821	5,459	1,193	4,650	4,650	2,850	(1,800)	4,650
General Liability Insurance	53,557	57,195	59,879	65,580	60,550	62,367	1,817	68,366
Telephone	55,519	56,773	48,771	67,086	49,531	49,750	219	49,977
Postage	921	208	212	1,000	300	300	-	300
Other Contractual	66,399	95,799	61,103	66,932	66,132	61,411	(4,721)	66,795
Contract Equipment Maintenance	189,249	197,936	205,076	214,980	204,035	211,685	7,650	219,946
Contract Building Maintenance	185,032	191,919	237,681	379,354	379,354	382,429	3,075	385,565
Contract Data Processing	588,381	586,474	606,126	624,388	900,127	967,503	67,376	1,099,984
Radio Fees	36,431	33,668	38,025	50,624	43,401	45,255	1,854	45,969
Equipment Rental	8,401	8,678	6,053	7,349	7,000	7,000	-	7,000
Building Lease	725,100	725,100	725,100	725,100	719,500	715,500	(4,000)	715,500
Miscellaneous	2,160	1,600	800	5,000	800	5,000	4,200	4,200
Schools and Conferences	28,031	13,175	17,750	26,037	21,977	28,297	6,320	28,297
Business Meetings & Expenses	346	430	152	750	500	500	-	500
Dues and Subscriptions	1,214	1,471	1,843	1,597	1,597	1,857	260	1,857
Total Other Charges and Services	2,091,939	2,086,635	2,127,219	2,384,360	2,604,466	2,688,730	84,263	2,848,067
Total Expenditures	6,996,044	\$ 7,213,113	\$ 7,260,636	\$ 7,800,382	\$ 7,908,860	\$ 8,157,553	\$ 248,693	\$ 8,343,129
Net change in fund balance	(1,132,992)	(327,005)	(128,400)	(128,031)	(238,109)	28,143	266,252	27,367
Fund balance refund	-	-	-	-	(289,295)	-	-	-
Fund balance January 1	3,292,407	2,159,416	1,832,411	1,333,881	1,704,011	1,176,606	(527,404)	1,204,750
Non-spendable and Assigned	(440,913)	(425,811)	(398,227)	(425,811)	(398,227)	(410,174)	(11,947)	(422,479)
Unreserved fund balance - December 31	1,718,503	\$ 1,406,600	\$ 1,305,784	\$ 780,039	\$ 778,379	\$ 794,576	\$ 16,196	\$ 809,637

Dakota Communication Center
Authorized Staffing Plan
 Full time equivalents

<u>Position Titles</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<u>Dispatch Operations</u>						
Dispatchers	52.0	54.0	54.0	54.0	54.0	54.0
Shift Supervisors	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>
Total operations	<u>58.0</u>	<u>60.0</u>	<u>60.0</u>	<u>60.0</u>	<u>60.0</u>	<u>60.0</u>
<u>Admin & Technical Support</u>						
Training Coordinator	1.0	1.0	1.0	1.0	1.0	1.0
Operations Director	1.0	1.0	1.0	1.0	1.0	1.0
Executive Director	1.0	1.0	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	1.0
Technical Support	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Total administrative and technical	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>
Total staffing (f.t.e.)	<u>64.0</u>	<u>66.0</u>	<u>66.0</u>	<u>66.0</u>	<u>66.0</u>	<u>66.0</u>

Capital Improvement Plan

Five Year Plan

<u>Item</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
<u>Revenues</u>					
Member assessment	385,052	385,052	385,052	385,052	385,052
Issuance of Debt					1,060,000
Interest on Investments	5,000	2,000	-	1,000	-
Total revenues	<u>390,052</u>	<u>387,052</u>	<u>385,052</u>	<u>386,052</u>	<u>1,445,052</u>
<u>Expenditures</u>					
Touch Screen Monitors 46		48,000			
CAD PC's and Monitors	16,883	17,389	17,911	18,448	19,001
Supervisory Office Desktop PCs (4)					4,000
CAD Backup Laptops (12)					
WiFi Devices and Controller					
Tape Backup System				17,480	
Exchange & File Servers				12,000	
Video Display Panels (4) Disp					8,000
Video Display Panels (3) Non-disp					6,000
AVL Monitors and Video cards					11,000
Logging telephone/Radio recorder	412,000				342,000
E911 Telephone Backbone system	235,000				
Cisco ASA 5520 (2) Firewall	9,552				
Cisco 3750 series switch (2)	16,000				
Admin Area Laptop PCs (4)	8,000				8,000
Tech support Laptop PCs (2)	2,000				2,000
23 Dispatch Radio Consoles		1,773,478			
Video Monitoring Equipment		38,320			
Zetron Paging Controller (2)		11,000			
Verizon Air Cards(3 active -10 reserve)		2,670			
Back-up systems (Internal)			245,360		
Back-up systems (remote)			284,740		
Fire Alerting Control System					980,652
23 Dispatch Work Stations					436,034
Training room projector-ceiling mount					2,076
Portable projector					2,076
Excercise Equipment- 5 pieces					23,881
Other	-	-	-	-	-
Total expenditures	<u>699,435</u>	<u>1,890,857</u>	<u>548,011</u>	<u>47,928</u>	<u>1,844,720</u>
Net increase or (decrease)	(309,383)	(1,503,805)	(162,959)	338,124	(399,668)
Fund Balance, January 1	<u>2,038,196</u>	<u>1,728,813</u>	<u>225,008</u>	<u>62,049</u>	<u>400,173</u>
Fund Balance December 31	<u>1,728,813</u>	<u>225,008</u>	<u>62,049</u>	<u>400,173</u>	<u>505</u>

Allocation of Member Fees

CAD Events							
Member	2010		2011		2012		2014
	Total	%	Total	%	Total	%	Allocation
Apple Valley	34,644	11.30%	34,565	11.68%	33,464	11.14%	11.37%
Burnsville	47,077	15.35%	44,572	15.06%	44,315	14.75%	15.06%
Dakota County	24,438	7.97%	25,205	8.52%	24,662	8.21%	8.23%
Eagan	44,266	14.44%	43,433	14.68%	42,074	14.00%	14.37%
Farmington	11,095	3.62%	12,135	4.10%	12,309	4.10%	3.94%
Hastings	19,351	6.31%	19,580	6.62%	20,536	6.83%	6.59%
Inver Grove Hts	22,333	7.28%	20,779	7.02%	21,578	7.18%	7.16%
Lakeville	34,754	11.33%	32,114	10.85%	36,381	12.11%	11.43%
Mendota Hts	7,883	2.57%	7,518	2.54%	8,293	2.76%	2.62%
Miesville	53	0.02%	59	0.02%	72	0.02%	0.02%
Randolph Hampton	135	0.04%	110	0.04%	147	0.05%	0.04%
Rosemount	13,306	4.34%	13,511	4.57%	13,484	4.49%	4.46%
South St. Paul	21,173	6.91%	20,548	6.94%	21,275	7.08%	6.98%
West St. Paul	26,110	8.52%	21,751	7.35%	21,905	7.29%	7.72%
Total	306,618	100.0%	295,880	100.0%	300,495	100.0%	100.0%

Formula: (+ Year 1 CAD % + Year 2 CAD % + Year 3 CAD %) ÷ 3 = Member allocation

Member	Allocation			% change
	2012	2013	2014	
Apple Valley	11.75%	11.56%	11.37%	-0.19%
Burnsville	15.04%	15.19%	15.06%	-0.13%
Dakota County	9.69%	8.75%	8.23%	-0.51%
Eagan	13.92%	14.41%	14.37%	-0.04%
Farmington	3.64%	3.76%	3.94%	0.17%
Hastings	6.01%	6.33%	6.59%	0.26%
Inver Grove Hts	6.95%	6.98%	7.16%	0.19%
Lakeville	11.71%	11.27%	11.43%	0.16%
Mendota Hts	2.62%	2.58%	2.62%	0.04%
Miesville	0.02%	0.02%	0.02%	0.00%
Randolph Hampton	0.03%	0.03%	0.04%	0.01%
Rosemount	4.55%	4.56%	4.46%	-0.09%
South St. Paul	6.29%	6.67%	6.98%	0.31%
West St. Paul	7.77%	7.90%	7.72%	-0.18%
Total	100.0%	100.0%	100.0%	0.0%

Dakota Communications Center

Member Fees

2013 Member Fees

	<u>%</u>	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Obligation</u>	<u>TOTAL</u>	<u>Increase/ (decrease)</u>
Apple Valley	11.56%	814,140	44,153	65,000	923,293	(47,743)
Burnsville	15.19%	1,069,806	58,018	85,000	1,212,824	(46,966)
Dakota County	8.75%	615,998	33,407	38,250	687,655	(70,563)
Eagan	14.41%	1,015,119	55,052	89,000	1,159,171	(27,942)
Farmington	3.76%	265,192	14,382	22,250	301,824	(11,686)
Hastings	6.33%	445,519	24,162	23,000	492,681	24,135
Inver Grove Heights	6.98%	491,310	26,645	31,750	549,705	(11,361)
Lakeville	11.27%	793,835	43,052	63,000	899,887	(57,923)
Mendota Heights	2.58%	181,814	9,860	8,500	200,174	(4,577)
Miesville	0.02%	1,258	68		1,326	135
Randolph Hampton	0.03%	2,431	132		2,563	167
Rosemount	4.56%	320,967	17,407	21,750	360,124	(16,494)
South Saint Paul	6.67%	469,750	25,476	35,750	530,976	21,418
West Saint Paul	7.90%	556,616	30,187	34,750	621,553	8,217
	<u>100.00%</u>	<u>\$ 7,043,755</u>	<u>\$ 382,000</u>	<u>\$ 518,000</u>	<u>\$ 7,943,755</u>	<u>\$ (241,184)</u>
		-	-	-	-	

2014 Member Fees

	<u>%</u>	<u>Adopted General Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Obligation</u>	<u>TOTAL</u>	<u>Increase/ (decrease)</u>
Apple Valley	11.37%	859,604	43,790	-	903,394	(19,899)
Burnsville	15.06%	1,137,967	57,970	-	1,195,937	(16,887)
Dakota County	8.23%	622,231	31,697	-	653,928	(33,727)
Eagan	14.37%	1,086,379	55,342	-	1,141,721	(17,451)
Farmington	3.94%	297,714	15,166	-	312,880	11,056
Hastings	6.59%	497,935	25,366	-	523,301	30,620
Inver Grove Heights	7.16%	541,386	27,579	-	568,965	19,260
Lakeville	11.43%	864,096	44,018	-	908,114	8,228
Mendota Heights	2.62%	198,331	10,103	-	208,434	8,260
Miesville	0.02%	1,542	79	-	1,621	294
Randolph Hampton	0.04%	3,279	167	-	3,446	883
Rosemount	4.46%	337,452	17,190	-	354,642	(5,482)
South Saint Paul	6.98%	527,346	26,864	-	554,210	23,234
West Saint Paul	7.72%	583,441	29,721	-	613,162	(8,390)
	<u>100.00%</u>	<u>\$ 7,558,700</u>	<u>\$ 385,052</u>	<u>\$ -</u>	<u>\$ 7,943,755</u>	<u>\$ (0)</u>