

Dakota Communications Center

2012 ADOPTED BUDGET



Dakota Communications Center

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May 19, 2011

TO: Executive Committee Members

The development of this budget was guided by the DCC Board's desire to remain fiscally responsible to our member organizations while retaining the high quality of service which our communities expect. We recognize in this difficult economic climate, it is imperative that we control costs wherever possible. We also recognize the need to continue to support the mission of the Dakota Communications Center by ensuring the continuity of services currently provided to our citizens and responders alike.

The budget is comprised of the following funds in order to effectively manage our financial resources.

- **General Operating Fund.** The General Fund accounts for the overall operations of the DCC.
- **Debt Service Fund.** The Debt Service Fund accounts for the annual debt payments related to the Public Safety Revenue Bonds Series 2007.
- **Capital Projects Fund.** The Capital Projects Fund accounts for expenditures related to equipment acquisitions and replacements.

In previous years, the revenues from Code Red were deposited into a Special Revenue Fund. In accordance with Board actions on May 19, 2011, the balance in the Special Revenue Fund will be transferred to the General Fund and the fund will be closed.

Major Initiatives Major initiatives for the coming year are as follows.

- **Narrow banding:** The Federal Communications Commission has mandated that all VHF and UHF radio communications become narrow banded no later than January 1, 2013. This mandate requires all of the DCC fire alerting and outdoor warning siren transmitters be reconfigured from its current wide band spectrum to the required narrow band. The DCC is working in conjunction with our cities to ensure that all pagers, outdoor warning sirens and activation equipment meet this deadline. The migration plan accommodates concerns for continuity of operations by temporarily allowing dual wide and narrow band activation while this work is being completed.
- **11th paging site:** The DCC anticipates that the narrow banding mandate may negatively impact our ability to activate pagers from the current 10 sites. To ensure the DCC's ability to activate fire pagers, an 11th paging site is tentatively being planned. The final decision regarding the need for this site will be made as we evaluate the narrow banding project.

General Fund

2012 General (Operating) Fund Budget. The 2012 General Fund budget is \$7,613,474 which is a \$307,063 (4.2%) increase compared to the 2011 estimate.

	2011 <u>Estimated</u>	2012 <u>Adopted</u>	Increase/ <u>(Decrease)</u>
Revenues	6,882,396	7,079,890	197,494
Expenditures			
Personnel	5,024,803	5,229,740	204,937
Other	2,281,608	2,383,734	102,126
Total expenditures	<u>7,306,411</u>	<u>7,613,474</u>	<u>307,063</u>
Net changes in Fund Balance	(424,015)	(533,584)	(109,569)
Unreserved Fund balance - January 1	<u>1,718,503</u>	<u>1,294,488</u>	<u>(424,015)</u>
Unreserved Fund balance - December 31	<u>1,294,488</u>	<u>760,904</u>	<u>(533,584)</u>
<i>Fund balance to expenditures ratio</i>	<i>17.7%</i>	<i>10.0%</i>	

A summary of the General Fund operations is on page 10. The following is an overview of the salient budget line items.

- **Revenues.** 911 fee revenue provided by State of Minnesota are projected to remain unchanged. Interest revenues will decline due to a reduction in fund balance.

The 2010 General Fund operations were significantly less than budget due to personnel transition and lower than anticipated operating costs for consulting fees, training, telephone and repair costs. In addition, the 2011 personnel costs continue to be lower than budget due to employee retirements, resignations and transitions. As such, the 2011 General Fund budget for membership fees was reduced by \$830,000 and a corresponding increase in membership fees in the Capital Projects Fund for future equipment replacement. A discussion of membership fees is provided below.

- **Staffing.** The 2012 budget takes into consideration the following factors and assumptions.
 - Salary compensation takes into consideration step increases based on current union contract and non-union personnel policies.
 - The budget is premised on the assumption there are no anticipated increases in compensation for 2012 or 2013. Current union contract expires December 31, 2011.
 - The Executive Committee, at its February meeting, authorized two additional dispatch positions in 2011. The staffing positions provided for in the budget are as follows:

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Dispatchers	52.0	52.0	52.0	52.0
Dispatchers - Overcompensation		2.0	2.0	2.0
Dispatch Supervisors	6.0	6.0	6.0	6.0
Training Coordinator	1.0	1.0	1.0	1.0
Operations Director	1.0	1.0	1.0	1.0
Technical support staff	2.0	2.0	2.0	2.0
Administrative Assistant	1.0	1.0	1.0	1.0
Executive Director	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total	<u><u>64.0</u></u>	<u><u>66.0</u></u>	<u><u>66.0</u></u>	<u><u>66.0</u></u>

- The Dakota Communications Center is anticipated to be at full staff in June 2011 and thereafter. The 2012 budget is premised on a full complement of staff throughout the year.
- Overall, compensation and benefits will increase \$204,937. The increase is primarily the result of transitioning from 64 to 66 employees, a full complement of staff throughout 2012, step increases and an increase in compensation for dispatchers effective March 2011.

	2011	2012	Increase /
	<u>Estimate</u>	<u>Estimate</u>	<u>(Decrease)</u>
<u>Summary by Job Category</u>			
Dispatchers	3,885,793	4,070,184	184,391
Dispatch Supervisors	568,265	584,757	16,491
Training Coordinator	106,033	100,102	(5,932)
Operations Director	102,137	105,378	3,241
Technical support staff	152,290	155,354	3,064
Administrative Assistant	73,808	73,991	182
Executive Director	136,476	139,974	3,498
Total	<u>\$ 5,024,803</u>	<u>\$ 5,229,740</u>	<u>\$ 204,937</u>

- If the Dakota Communications Center can maintain a full complement of staff throughout 2012, overtime costs will decrease by approximately \$181,005.

	2011	2012	Increase /
	<u>Estimate</u>	<u>Estimate</u>	<u>(Decrease)</u>
<u>Summary by Expense</u>			
Salaries - Regular	3,535,260	3,890,922	355,662
Overtime	324,921	143,916	(181,005)
PERA	279,863	292,526	12,663
FICA	295,304	308,665	13,361
Medical	517,268	520,092	2,824
Life and Disability	4,458	4,476	18
LTD	9,619	9,661	42
Dental	32,643	32,844	201
Workers Compensation	25,468	26,638	1,170
Total	<u>\$ 5,024,803</u>	<u>\$ 5,229,740</u>	<u>\$ 204,937</u>

- **Professional Services.** The FCC is requiring all public safety radio transmissions to be narrow banded by December 31, 2012. The regulations affect the outdoor warning sirens and fire paging systems. The budget provides \$90,000 in 2011 – 2013 for consulting fees to review all specifications and provide coordination between DCC and member agencies. Dakota County’s role is to facilitate the migration of the DCC and member cities to the FCC required narrow banded equipment. Dakota County and governing agencies will be responsible for financing all hardware and installation costs. The professional services budget also provides for consulting fees associated with the analysis of an 11th paging site.

- **Contract Building Maintenance.** The 2010 actual cost of building maintenance paid to Dakota County was \$185,032. The cost is estimated to increase to \$224,305 in 2011 and thus exceed budget by \$32,386. The 2011 cost increase is attributable to unanticipated increase in fuel costs, the need for additional window blinds on the north side of the building to assist with heat containment, and additional costs for snow removal. The 2012 building maintenance cost is estimated to increase \$35,752 (+16%) due to the need to replace 48 UPS batteries and 30 Inverter batteries.

Section 3.3 of the Lease Agreement with Dakota County states "Beginning with the 61st month, Tenant shall pay Repair and Maintenance based on 2% of construction. Starting with the 73rd month, the rent will be adjusted by CPI." As such, the budget will increase by \$38,346 for four months in 2012 and \$153,000 for the full 12 months in 2013.

- **Lease Payments.** The facility lease payments to Dakota County are the second largest expenditure in the budget. The lease costs are equal annual payments (\$725,100) for the entire term of the Agreement.
- **Schools and Conferences.** Schools and conferences are proposed to be \$30,000 in 2012. The budget includes out-of-state conferences (\$15,025), local conferences (\$5,250) and training (\$9,725).
- **Miscellaneous** is approximately 1.5% (\$34,000) of non-personnel expenditures.
- **Fund Balance.** The Dakota County Fund Balance policy states

“The Dakota Communications Center will endeavor to maintain a designated – unreserved fund balance equivalent to a minimum of one month operating expenses (8.3% - 10.0% of total annual operating expenses) to provide adequate working capital for operations and reserves for unanticipated events in order to avoid short term borrowing.”

The 2012 budget has an ending fund balance which is within the Fund Balance policy.

	2012 Adopted
Revenues	\$ 7,079,890
Expenditures	\$ (7,613,474)
Net increase/(decrease)	\$ (533,584)
Fund balance January 1	\$ 1,294,489
Fund balance December 31	<u>\$ 760,905</u>
Fund balance as a % of expenditures	10.0%

Special Revenue Fund

The purpose of the Special Revenue Fund is to account for all revenues received as a result of the activation of the Code Red system. The intent is to finance all activation costs which exceed 200,000 minutes which are allotted in the Code Red contract. In 2010, only 8,837 minutes were utilized.

The Board has authorized the transfer of the Special Revenue Fund balance (\$42,409) to the General Fund in 2011. Any costs exceeding the base contract amount can be financed from Contingency.

Capital Projects Fund

The purpose of the Capital Projects Fund is to account for all expenditures for equipment acquisition and replacement. The primary revenue sources are from debt issuance and member fees.

The proposed 2012 budget includes \$203,000 expenditure to add a “paging only” site to provide VHF fire paging enhancement along the Apple Valley-Eagan border. This area has been identified by our technical consultant as the most likely location within our service area to need additional paging signal penetration to compensate for the effects of narrow banding of our paging channels, mandated by the Federal Communications Commission by January 1, 2013.

Other significant proposed expenditures include the annual payment to LOGIS for the CAD software system, replacement of workstation monitors, switches and firewall. The proposed 2012 Capital Improvement budget is as follows:

	<u>2012 Adopted</u>
Revenues	
Member fees	\$ 500,000
Interest on investments	12,000
Total revenues	<u>\$ 512,000</u>
Expenditures	
Fire Paging-11th site addition	\$ 203,000
LOGIS - software enhancement	122,349
CAD workstations	15,914
Cisco ASA 5520 Firewall (2)	9,552
Cisco 3750 series switch (2)	8,385
Total expenditures	<u>359,200</u>
Net change in Fund balance	152,800
Fund balance, January 1	<u>1,274,601</u>
Fund balance, December 31	<u><u>\$ 1,427,401</u></u>

The fund balance is recommended to be appropriated to the 2013 equipment replacements which are estimated to cost \$1.4 million.

The five year plan reflects a projected \$3.7 million of estimated expenditures in 2015 for replacement of the 23 radio console workstations and telephone system backbone. The Dakota Communications Center membership, will in all likelihood, need to consider issuing approximately \$3.0 million of debt in order to finance the estimated equipment replacements at that time.

Debt Service Fund

In May of 2007 the DCC issued \$7.315 million Public Safety Revenue Bonds Series 2007 to provide the financing for the acquisition of DCC technology and to finance certain LOGIS conversion costs. Assessment of Members for their proportionate share of the debt service began in 2007 and will continue each year through 2013. As Trustee, US Bank will invoice members monthly for their respective share of the debt.

Membership Fees

The 2011 adopted budget provided a \$7,080,000 levy in membership fees for the General Fund. The General Fund operations were significantly less than budget due to personnel transition and lower than anticipated operating costs for consulting fees, training, telephone and repair costs. In addition, the 2011 personnel costs continue to be lower than budget due to employee retirements, resignations and transition. As such, the 2011 budget for membership fees was reduced by \$830,000 and a corresponding increase in membership fees in the Capital Projects Fund for future equipment replacement.

The total membership fee, including debt service, is proposed to be reduced by \$100,000 from \$8,284,939 to \$8,184,939. The allocation is based on the three year average of actual CAD calls for the respective agencies. The details are shown on page 14 of the 2012 proposed budget. A summary is as follows.

Member Fees - 2012

	Proposed General Fund	Capital Projects Fund	Debt Service Obligation	TOTAL
Apple Valley	762,693	58,728	149,615	971,036
Burnsville	976,508	75,192	208,090	1,259,790
Dakota County	629,424	48,466	80,328	758,218
Eagan	903,962	69,606	213,545	1,187,113
Farmington	236,674	18,224	58,612	313,510
Hastings	390,304	30,054	48,188	468,546
Inver Grove Heights	451,519	34,768	74,779	561,066
Lakeville	760,236	58,539	139,035	957,810
Mendota Heights	170,308	13,114	21,329	204,751
Miesville	1,106	85		1,191
Randolph Hampton	2,225	171		2,396
Rosemount	295,287	22,737	58,593	376,617
South Saint Paul	408,382	31,446	69,730	509,558
West Saint Paul	504,775	38,868	69,692	613,335
	<u>\$ 6,493,403</u>	<u>\$ 500,000</u>	<u>\$ 1,191,536</u>	<u>\$ 8,184,939</u>

Conclusion:

The DCC continues to be a role model within our state and beyond because of the benefits that can be achieved through consolidation. The DCC is committed to providing the highest level of service to our citizens and responders. This is accomplished by high professional standards, working cooperatively with our member agencies and wisely using the resources which have been entrusted to us.

This budget represents what we believe is necessary to provide excellent service at a reasonable cost.

Respectfully submitted,



Diane L. Lind
Executive Director

General Fund

	2010	2011	2011	2012	Increase /	
	<u>Actual</u>	<u>Adopted</u>	<u>Estimate</u>	<u>Adopted</u>	<u>(Decrease)</u>	
<u>Revenues</u>						
JPA Membership Fees	5,272,321	7,080,000	6,250,000	6,493,403	243,403	3.9%
Annual 911 Fees (Estimated)	562,587	562,587	562,587	562,587	-	0.0%
Interest on Investments	17,869	10,500	11,000	7,500	(3,500)	-31.8%
Transfer from Special Revenue fund			42,409	-	(42,409)	-100.0%
Other	10,275	15,000	16,400	16,400	-	0.0%
Total Revenues	<u>5,863,052</u>	<u>7,668,087</u>	<u>6,882,396</u>	<u>7,079,890</u>	<u>197,494</u>	<u>2.9%</u>
<u>Expenditures</u>						
Personnel Services						
Salaries - Regular	3,454,698	3,699,307	3,535,260	3,890,922	355,663	10.1%
Overtime	333,841	293,260	324,921	143,916	(181,005)	-55.7%
Pera	257,706	269,048	279,863	292,526	12,663	4.5%
Fica	278,521	302,347	295,304	308,665	13,361	4.5%
Hospitalization Insurance	472,401	516,778	517,268	520,092	2,824	0.5%
Life and Disability	5,240	5,503	4,458	4,476	18	0.4%
Long Term Disability	14,024	15,084	9,619	9,661	42	0.4%
Dental	33,154	34,962	32,643	32,844	201	0.6%
Workers Compensation Insurance	23,464	25,568	25,468	26,638	1,170	4.6%
Other	11,176	125,254	-	-	-	0.0%
Total Personnel Services	<u>4,884,225</u>	<u>5,287,110</u>	<u>5,024,803</u>	<u>5,229,740</u>	<u>204,937</u>	<u>4.1%</u>
Commodities						
Operating Supplies	8,248	20,700	12,000	11,025	(975)	-8.1%
Clothing	3,652	7,500	4,350	7,725	3,375	77.6%
Computer Supplies	7,980	10,000	8,000	8,000	-	0.0%
Total Commodities	<u>19,880</u>	<u>38,200</u>	<u>24,350</u>	<u>26,750</u>	<u>2,400</u>	<u>9.9%</u>
Other Charges and Services						
Professional Services	50,802	61,489	58,525	59,977	1,452	2.5%
Legal Services	22,941	26,000	30,000	31,450	1,450	4.8%
Fiscal Agent	59,400	61,000	60,500	61,700	1,200	2.0%
Bank Charges	633	642	642	642	-	0.0%
Audit	7,776	8,000	8,000	8,240	240	3.0%
Use of Personal Auto	5,824	7,600	4,870	5,016	146	3.0%
Print Public Information	3,821	5,000	2,000	2,163	163	8.2%
General Liability Insurance	53,557	56,024	56,024	58,825	2,801	5.0%
Telephone	55,519	69,000	60,620	61,986	1,366	2.3%
Postage	921	1,750	1,400	1,500	100	7.1%
Other Contractual	66,399	102,073	71,133	71,526	393	0.6%
Contract Equipment Maintenance	189,249	224,415	211,215	212,059	844	0.4%
Contract Building Maintenance	185,032	195,000	224,305	298,403	74,098	33.0%
Contract Data Processing	588,381	598,303	614,023	627,690	13,667	2.2%
Radio Fees	36,431	49,374	51,180	51,536	356	0.7%
Equipment Rental	8,401	9,000	10,305	10,306	1	0.0%
Building Lease	725,100	725,100	725,100	725,100	-	0.0%
Tuition Reimbursement	-	10,000	-	-	-	
Miscellaneous	2,160	33,412	33,900	36,800	2,900	8.6%
Schools and Conferences	28,031	52,500	31,800	30,000	(1,800)	-5.7%
Business Meetings & Expenses	346	2,000	750	785	35	4.7%
Dues and Subscriptions	1,213	2,340	966	1,280	314	32.5%
Total Other Charges and Services	<u>2,091,938</u>	<u>2,300,022</u>	<u>2,257,258</u>	<u>2,356,984</u>	<u>99,726</u>	<u>4.4%</u>
Total Expenditures	<u>6,996,043</u>	<u>7,625,332</u>	<u>7,306,411</u>	<u>7,613,474</u>	<u>307,063</u>	<u>4.2%</u>
Net change in fund balance	(1,132,991)	42,755	(424,014)	(533,584)	(109,569)	25.8%
Fund balance January 1	3,292,407	1,662,411	2,159,416	1,735,402	(424,014)	-19.6%
Reserved	(440,913)	(480,241)	(440,913)	(440,913)	-	0.0%
Unreserved fund balance - December 31	<u>1,718,503</u>	<u>1,224,924</u>	<u>1,294,489</u>	<u>760,905</u>	<u>(533,584)</u>	<u>-41.2%</u>

**Dakota Communications Center
Special Revenue Fund**

	<u>2010 Actual</u>	<u>2011 Adopted</u>	<u>2011 Estimate</u>	<u>2012 Adopted</u>
Revenues				
Code Red Service Fees	\$ 19,478	\$ 18,000	\$ -	\$ -
Interest on investments	<u>96</u>	<u>331</u>	<u>-</u>	<u>-</u>
Total revenues	<u>\$ 19,574</u>	<u>\$ 18,331</u>	<u>\$ -</u>	<u>\$ -</u>
Expenditures				
Transfer to General Fund	<u>-</u>	<u>-</u>	<u>42,409</u>	<u>-</u>
Net change in Fund balance	19,574	18,331	(42,409)	-
Fund balance, January 1	<u>4,504</u>	<u>24,078</u>	<u>42,409</u>	<u>-</u>
Fund balance, December 31	<u>\$ 24,078</u>	<u>\$ 42,409</u>	<u>\$ -</u>	<u>\$ -</u>

**Dakota Communications Center
Capital Project Fund**

	<u>2010 Actual</u>	<u>2011 Adopted</u>	<u>2011 Estimate</u>	<u>2012 Adopted</u>
Revenues				
Member fees			\$ 830,000	\$ 500,000
Interest on investments	\$ 5,089	\$ 190	\$ 11,000	\$ 12,000
Total revenues	<u>\$ 5,089</u>	<u>\$ 190</u>	<u>\$ 841,000</u>	<u>\$ 512,000</u>
Expenditures				
Work Station CPU & Monitor	8,291			
Radio Console Expansion	82,195			
Flooring	1,999			
Coffee Makers	625			
Other	5,529			
LOGIS - software enhancement		126,000	122,349	122,349
Touch Screen Monitors (46)		48,000	48,000	
Supervisor PC replacement (4)		4,000	4,000	
Video Display Panels (7)		13,300	13,300	
CAD workstations		15,450	15,450	15,914
Fire Paging-11th site Addition				203,000
Cisco 3750 series switch (2)				8,385
Cisco ASA 5520 (2) Firewall	-	-	-	9,552
Total expenditures	<u>98,639</u>	<u>206,750</u>	<u>203,099</u>	<u>359,200</u>
Net change in Fund balance	(93,550)	(206,560)	637,901	152,800
Fund balance, January 1	<u>730,250</u>	<u>636,700</u>	<u>636,700</u>	<u>1,274,601</u>
Fund balance, December 31	<u>\$ 636,700</u>	<u>\$ 430,140</u>	<u>\$ 1,274,601</u>	<u>\$ 1,427,401</u>

Dakota Communications Center Capital Improvement Plan

<u>Item</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
CAD Replacement -LOGIS	122,349	122,349	122,349	122,349	122,349
Touch Screen Monitors 46	48,000				48,000
Cad PC's and Monitors	15,450	15,914	16,391	16,883	17,389
Video Display Panels (4) Disp	7,600				15,201
Video Display Panels (3) Non-disp	5,700				
Supervisory Office Desktop PCs	4,000				4,000
Fire Paging-11th site Addition		203,000			
Cisco ASA 5520 (2) Firewall		9,552			
Cisco 3750 series switch (2)		8,385			
Fire Alerting Control System			980,652		
Logging telephone/Radio recorder			342,000		
AVL Monitors and Video cards			11,000		
Back-up systems (Internal)				245,360	
Back-up systems (remote)				284,740	
CAD Backup Laptops (12)				41,324	
Tape Backup System				17,480	
Exchange & File Servers				12,000	
Admin Area Laptop PCs (4)				8,000	
Tech support Laptop PCs (2)				2,000	
23 Dispatch Radio Consoles					1,773,478
911 Telephone Backbone system					1,675,937
Video Monitoring Equipment					38,320
Zetron Paging Controller (2)					11,000
Verizon Air Cards	-	-	-	-	2,670
Total	\$ 203,099	\$ 359,200	\$ 1,472,392	\$ 750,136	\$ 3,708,344

Dakota Communications Center Debt Service Fund

	<u>2010 Actual</u>	<u>2011 Adopted Budget</u>	<u>2012 Adopted Budget</u>	<u>2013 Adopted Budget</u>	<u>2014 Adopted Budget</u>
<u>Revenues</u>					
Apple Valley	155,609	150,015	149,615	83,800	
Burnsville	209,775	205,491	208,090	113,663	
Dakota County	84,085	83,329	80,328	46,356	
Eagan	221,420	216,345	213,545	119,715	
Farmington	59,683	55,612	58,612	32,123	
Hastings	48,294	49,989	48,188	27,135	
Inver Grove Heights	77,908	77,579	74,779	42,565	
Lakeville	138,501	139,035	139,035	76,351	
Mendota Heights	18,430	22,129	21,329	11,572	
Rosemount	59,886	60,793	58,593	32,589	
South Saint Paul	72,233	72,330	69,730	39,040	
West Saint Paul	72,239	72,292	69,692	40,171	-
Total	<u>1,218,063</u>	<u>1,204,939</u>	<u>1,191,536</u>	<u>665,080</u>	-
<i>Debt Service Reserve</i>					
Interest on investments	6	13,468	12,567	9,556	-
Total Revenues	<u>1,218,069</u>	<u>1,218,407</u>	<u>1,204,103</u>	<u>674,636</u>	-
<u>Expenditures</u>					
Bond Principal Payments (2/1/YY)	990,000	1,015,000	1,085,000	1,115,000	1,190,000
Bond Interest Payments	218,050	172,875	125,800	81,800	29,750
Bond Trustee	3,600	3,600	3,600	3,600	1,800
Total expenditures	<u>1,211,650</u>	<u>1,191,475</u>	<u>1,214,400</u>	<u>1,200,400</u>	<u>1,221,550</u>
Net Increase/(Decrease)	6,419	26,932	(10,297)	(525,764)	(1,221,550)
Fund Balance, January 1	<u>1,738,103</u>	<u>1,725,314</u>	<u>1,752,246</u>	<u>1,741,949</u>	<u>1,216,185</u>
Fund Balance, December 31	<u>1,744,522</u>	<u>1,752,246</u>	<u>1,741,949</u>	<u>1,216,185</u>	-

Allocation of Member Fees

Member	CAD Events						2012 Allocation
	2008		2009		2010		
	Total	%	Total	%	Total	%	
Apple Valley	40,669	12.24%	37,196	11.69%	34,644	11.30%	11.75%
Burnsville	48,546	14.62%	48,176	15.15%	47,077	15.35%	15.04%
Dakota County	37,741	11.36%	31,003	9.75%	24,438	7.97%	9.69%
Eagan	43,871	13.21%	44,908	14.12%	44,266	14.44%	13.92%
Farmington	12,426	3.74%	11,371	3.57%	11,095	3.62%	3.64%
Hastings	18,849	5.67%	19,232	6.05%	19,351	6.31%	6.01%
Inver Grove Hts	23,111	6.96%	21,053	6.62%	22,333	7.28%	6.95%
Lakeville	40,413	12.17%	36,966	11.62%	34,754	11.33%	11.71%
Mendota Hts	8,854	2.67%	8,371	2.63%	7,883	2.57%	2.62%
Miesville	58	0.02%	52	0.02%	53	0.02%	0.02%
Randolph Hampton	121	0.04%	71	0.02%	135	0.04%	0.03%
Rosemount	15,075	4.54%	15,154	4.76%	13,306	4.34%	4.55%
South St. Paul	19,282	5.81%	19,584	6.16%	21,173	6.91%	6.29%
West St. Paul	23,136	6.97%	24,937	7.84%	26,110	8.52%	7.77%
Total	332,152	100.0%	318,074	100.0%	306,618	100.0%	100.0%

2012 formula: (+ 2008 CAD % + 2009 CAD % + 2010 CAD%) ÷ 3 = 2012 Member allocation

Member	Allocation			% change
	2010	2011	2012	
Apple Valley	12.30%	12.18%	11.75%	-0.43%
Burnsville	16.44%	15.62%	15.04%	-0.58%
Dakota County	7.87%	9.35%	9.69%	0.35%
Eagan	16.71%	15.11%	13.92%	-1.19%
Farmington	4.41%	4.05%	3.64%	-0.40%
Hastings	4.74%	5.27%	6.01%	0.74%
Inver Grove Hts	6.47%	6.66%	6.95%	0.30%
Lakeville	11.53%	11.76%	11.71%	-0.05%
Mendota Hts	2.04%	2.35%	2.62%	0.28%
Miesville	0.02%	0.02%	0.02%	0.00%
Randolph Hampton	0.02%	0.03%	0.03%	0.01%
Rosemount	4.85%	4.73%	4.55%	-0.18%
South St. Paul	5.97%	5.94%	6.29%	0.35%
West St. Paul	6.64%	6.95%	7.77%	0.83%
Total	100.0%	100.0%	100.0%	0.0%

Dakota Communications Center

Member Fees

2012 Member Fees

	<u>%</u>	<u>Proposed General Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Obligation</u>	<u>TOTAL</u>
Apple Valley	11.75%	762,693	58,728	149,615	971,036
Burnsville	15.04%	976,508	75,192	208,090	1,259,790
Dakota County	9.69%	629,424	48,466	80,328	758,218
Eagan	13.92%	903,962	69,606	213,545	1,187,113
Farmington	3.64%	236,674	18,224	58,612	313,510
Hastings	6.01%	390,304	30,054	48,188	468,546
Inver Grove Heights	6.95%	451,519	34,768	74,779	561,066
Lakeville	11.71%	760,236	58,539	139,035	957,810
Mendota Heights	2.62%	170,308	13,114	21,329	204,751
Miesville	0.02%	1,106	85		1,191
Randolph Hampton	0.03%	2,225	171		2,396
Rosemount	4.55%	295,287	22,737	58,593	376,617
South Saint Paul	6.29%	408,382	31,446	69,730	509,558
West Saint Paul	7.77%	504,775	38,868	69,692	613,335
Total	<u>100.00%</u>	<u>\$ 6,493,403</u>	<u>\$ 500,000</u>	<u>\$ 1,191,536</u>	<u>\$ 8,184,939</u>